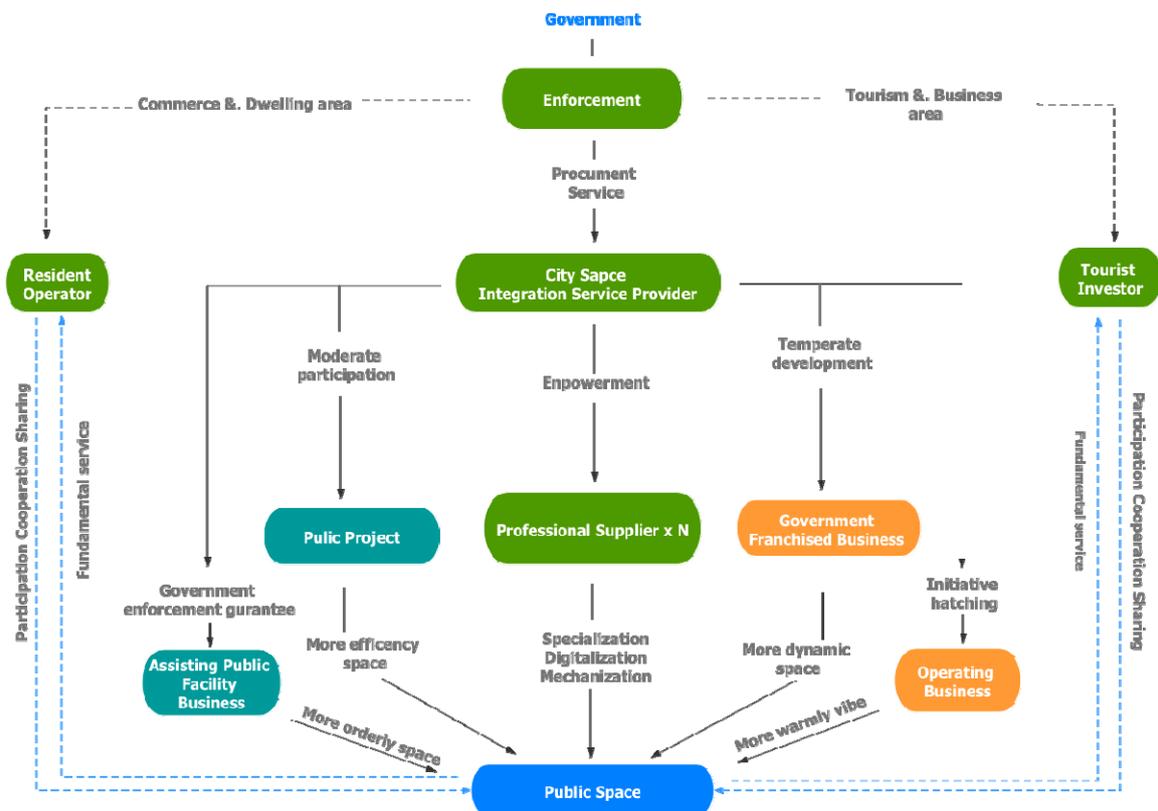


Profile of Da Hengqin Public Facility Management Co., Ltd

Da Hengqin Public Facility Management Co., Ltd (hereinafter referred to as “the Company”) is a mixed ownership enterprise which Zhuhai Da Hengqin Group Co., Ltd. with holding 60% shares and Vanke Service Development Co., Ltd. accounts for 40%, it is the first nationwide “Property City” cooperation platform of governance model, which initiated jointly by Management Council of Hengqin Area and the Vanke.

“Property City” aims of using the mechanism of marketization. Through the model of integration of "professional service + intelligence platform + administrative power" to implement the whole process of “management + service + operation” for city public space, resources and items. Ultimately, the ambition of “Property City” is to achieve a new city governance ecosystem led by the government, operated by enterprises and widely participated by the society to make a better city life with more attraction and competitiveness.



The Company, as the first nationwide “Property City” platform enterprises in order to facilitate the integration and utilization of big data resources of the city, is being developed into “Property City Command Center of Hengqin” to take the role of the “hands and brain” for the

city, which by constructing various types of city components including city lighting, greening, sanitation, rubbish disposal, water system, underground utility tunnel, cable duct and multiple sections intelligent management subsystem to realize the real-time tracking of 24 hours, visualization, emergency alarm, intelligent order distribution and other functions with which form the enterprise-level “city center” to promote gradually from extensive type change into the fine-grained and intelligence city governance.



Upholding the service concept of “Better City Life”, and by means of intelligence, the Company has creatively provided a set of solution of customized and standardized city space integration service for city managers to build a beautiful city life scene for citizens with caring and professional services. Nowadays, it has become city space integration service system including “Management + Service + Operation”, which based on the management that focuses on city public space and supplemented by city service.

Management Business

(City space management: to run a city with the spirit of craftsman)

The Company undertakes the space management business of 106.46 square kilometers in Hengqin Area, achieves full coverage of the management and maintenance from above-ground to underground, clears the function of the city.

- **Above-ground space management**

In order to provide the city an all-round management and maintenance services, including municipal engineering roads and bridges, city appearance and sanitation, landscaping, city lighting, water conservancy facilities, the company makes use of mechanization, information and gridding method to implement the “embroidery type” sophisticated management to cover every corner of the space of the ground.



- **City arterial operation and maintenance**

From the wholly owned subsidiary - Zhuhai Da Hengqin City Utility Tunnel Operation Co., Ltd. provides the full-services, including underground utility tunnel, tunnel, cable duct, bridge, city underground space and public facilities etc., and also provides business consulting, consultant and training service for domestic counterparts who can cooperation together to

promote the operations of intelligence development of comprehensive utility tunnel construction.



Service Business

(City life service: to serve a city with a warm heart)

The Company has undertaken property asset services of more than 10 key projects, including Hengqin Port, Hengqin Headquarters Building, INNO VALLY HQ, Management Council of Hengqin Area, ICC etc., and deeply participated in the city neighborhood services, including law enforcement assistance, dispute resolution and city village management, so as to build a heart-warming and caring city.

- **Property assets service**

We provide the services of all kinds of city subjects including residential, commercial, school, industrial park as well as other living and working places, and the public activity places such as ports, parks and government offices, so as to improve customer satisfaction and achieve the appreciation and maintenance of property assets.



● Community public services

Our ambition is to serve the harmony and stability of a city; to assist the government in carrying out auxiliary law enforcement, people's mediation, land inspection, sea inspection and other public auxiliary services; to provide community services including municipal public facilities management, property management, safety management, environmental sanitation etc., which create a harmonious relationship between city neighborhoods.



Operational Business

(Government franchised business operation: to construct a city with cooperation)

The Company assets undertake the operational business includes smart operation of public parking in Hengqin Area, abandoned spoil depot, outdoor advertising, recreational & sports resources as well as the construction and operation of markets. At the meantime, we are actively exploring operational growth points based on the development of city public space to invigorate the city.

- **Government franchised business management**

Based on city public space and resources, the Company provides planning development and management operation services for public operating resources, which including public parking, abandoned spoil depot, counselor station for construction site, markets, public cultural & sports facilities, outdoor advertising media etc.



With the spontaneously tremendous vitality, the “Property City” of Hengqin model has successfully stepped toward a wider market to reproduce the service to Xiong’an New Area, Guangzhou Baiyun New Area, Chengdu Hi-Tech Industrial Development Zone, Qingdao Chengyang Area, Xiamen Gulangyu and other districts, and attracted widespread attention from cities and enterprises across the whole nation. The next goal of the Company is to rely on the marketization operation mechanism and the intelligent platform, which continually promote the "Property City" pattern iterative upgrade and comprehensively enhance the level of city management as well as the quality of service, to assist to build a new pattern social governance with joint contribution, co-governing as well as sharing, and unceasingly improve the convenience, comfortableness and happiness of the citizen.